

FUTURE SOLDIER

GUIDE



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GUIDE

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INTRODUCTION

As part of the Integrated Review in March 2021, the British Army outlined a plan for its most radical transformation in 20 years, called Future Soldier.

Future Soldier is about delivering a modern British Army that is fit for the challenges of the future. To become more lethal, agile and expeditionary; an army able to fight and win wars and to compete successfully in the grey-zone between peace and war. An army equipped with the right culture and leadership to sustain our reputation and moral foundation, and to make the Army a great place to be, for everyone. An army ready for the future, not the past.

Since the initial announcement, the British Army has been working on delivering this transformation; thinking differently about emerging threats, how we deal with them, and the structures and equipment that we need.

This guide sets out how the Army is changing. It contains detail on the future Army structures and roles that each unit (Regular and Reserve) will perform. It also describes where the Army will be based, and when changes will take effect.





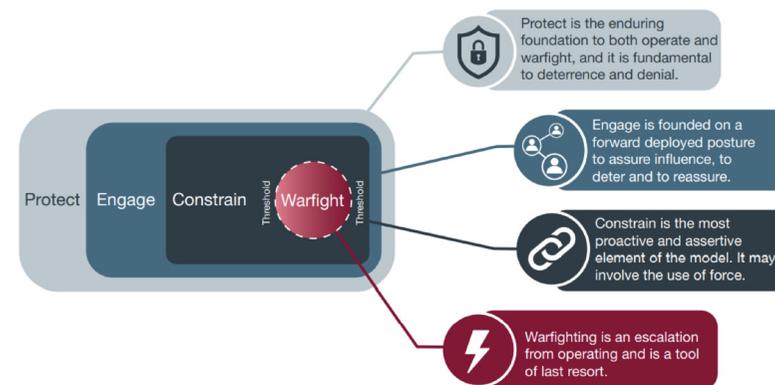
SECTION 1

UNDERSTANDING FUTURE SOLDIER

Why we need Future Soldier

The impact of climate change also forces us to examine how we operate. Understanding the impacts of a changing environment on our people and our equipment, and working to preserve our freedom of manoeuvre is essential.

Defence's new Integrated Operating Concept (IOpC) defines the new model of Protect, Engage, Constrain and Fight in a volatile strategic environment that is characterised by great power competition, the proliferation of technology, the impacts of globalisation, the information age and climate change.



We can no longer guarantee technical superiority on the battlefield. In the future it will become increasingly hard to move and hide as enemy sensors and surveillance systems become more powerful and their weapons will have the ability to kill with greater range and accuracy. Adversaries will continue to attempt to bypass our strengths through increasingly sophisticated and diverse methods outside of conventional armed conflict.

Climate change forces us to question some of our most basic assumptions about how we operate. Key to this is understanding the impacts on our people and our equipment, and working to preserve our freedom of manoeuvre.

And so, for the British Army to succeed it must transform radically: its culture, its technology and how it fights.

Future Soldier will enhance our ability to compete – all of the time. We will have a persistent global presence and engage with allies and partners in responding to emerging threats. When we are required to fight, it is our readiness and ability to respond rapidly that will be decisive.



*The Army
is its people.*

What it means for our People

“Today in the Army it’s not just the outcome that’s important. It’s increasingly the manner in which that outcome is achieved; this is about common decency and courtesy. It’s about mutual respect, and the moral courage to do not just the right thing, but the best thing, and not to tolerate anything less. There’s nothing politically correct or woke about it. It’s about improving how we treat each other and how we behave around one another.” CGS

The Army is its people. People are our most adaptive, resilient, and inherently competitive capability – and our people will continue to be the Army’s competitive edge, prepared to win in the digital age. Maximising the potential of every individual in the Army will be critical to our success, as will be the creation of a culture where everyone is comfortable and empowered to perform to their very best.

Over the next decade the Army’s workforce (Regular, Reserve and Civilian), will modernise, transform, re-size and re-shape. The Army must have the right people with the right skills, and its culture must be one that underwrites the Army’s operational effectiveness.

The Army People Plan, scheduled to be published early 2022, sets out how we will deliver this across the whole force. It has six parts:

1. INTEGRATED WORKFORCE PLAN.

This looks at how the Army’s workforce can be re-sized, re-shaped, skilled, and balanced to include all workforce types and diversity. The Regular Army will reduce in size to 73,000, whilst we will grow the strength of the Army Reserve to 30,100.

- a. There will also be changes to Regular and Reserve Army’s Terms of Service to provide greater flexibility and choice in careers. The Army is taking a whole force approach, to ensure that we have the right people and skills where they are needed to deliver Army outputs.
- b. The Army will continue to recruit diverse talent in large numbers. There will be no redundancies of Regular service personnel, and many will be offered the chance to retrain and transfer to another part of the whole force.
- c. Soldiers commissioning from the ranks will not be limited on how far they can be promoted. This will increase the opportunity for a Private soldier to leave the Army as a General. An individual’s talent will be valued above all else, regardless of their upbringing or education.



2. MANAGING TALENT PLAN.

To deliver a policy framework that enables a flexible workforce and provides attractive careers for our people, making better use of the skills and talents of its Regular, Reserve and Civilian personnel.

To achieve this the Army Talent Framework will list the skills required for every role as well as those of everyone in the Army. This will allow people to understand the skills required for future roles so they can take steps to make sure they are fully qualified to develop their careers. The Career Management Portal will enable Regulars and Reservists to take greater control over their careers whilst supporting communication with career managers.

Personnel will increasingly have the opportunity to develop their own performance with 180 and 360 degrees reporting rolled out across more ranks and roles.

3. DEVELOPING TALENT PLAN.

The developing talent plan aims to enable all our people to reach their full potential.

This will be achieved through placing learning at the centre of the Army's approach to training and education; identifying and investing in the digital skills we need; examining opportunities to introduce Level 3 and above apprenticeships; where practicable opening appropriate military training and education courses to the Civilian Workforce and vice versa; identifying potential; and, reinvigorating language and cultural training.

The plan also seeks to refine the delivery of Basic Training through the Basic Training Adaptation Programme, which will ready the soldiers of tomorrow with both essential basic military skills, and as importantly, the values and standards-based character and resilience grounding they need, and which is so critical to building an Army with the right organisational culture. It will capitalise on the excellence of our trainers by further professionalising their role so they continue to train, mentor and role-model the behaviours at the heart of the British Army. At the heart of this adaptation will be the British Army Soldier Academy that will sit alongside officer training delivered through the Royal Military Academy Sandhurst. Together, with a virtual NCO Academy, these centres of excellence will deliver co-ordinated foundation training for everyone that joins the British Army.

4. HEALTH, PERFORMANCE AND WELLBEING PLAN.

To maintain our advantage by outperforming our adversaries physically, cognitively, and socially. It will be supported by establishing a Force Mental Health Team within the Field Army, who will be able to help support the promotion of mental health & wellbeing as well as providing a deployable healthcare capability in support of persistent engagement.



5. TEAMWORK PLAN.

The Army's acceleration towards better inclusion of people from all parts of Society will generate truer diversity of experience, thought and talent. This will help create a workforce that feels included, enabled, and empowered; valued and valuable.

Central to success is improving Army culture centred on behaviours, and its approach to safety and security. To support this, the roll-out of the Army Organisational Culture Framework provides an enduring practical device to allow leaders and commanders to measure progress, support improvement and recognise success. Teamwork will increasingly underpin the whole force approach to making the most of the benefits of inclusion which lead to true diversity. The Army's Values and Standards and its Leadership Doctrine remain integral to success.

Throughout, focus shall remain on the better operational outcomes which flow from teamwork and inclusion and a premium will be placed on finding and removing the structural and policy barriers which unfairly impede equality of opportunity. Where there is cause for complaint, the right to do so will be supported and resourced. Where individuals break the law or fail to meet the required high professional standard, they can expect to be held to account.

6. ARMY LIVING PLAN.

Recognising the changing demands on our people, as well as generational and societal changes, the Army living plan will focus on supporting operational effectiveness through three principles: unit cohesion, workforce mobility and individual lifestyle choice.

The Living Plan pulls together a wide variety of initiatives built on these three principles, including the Future Accommodation Model as part of the Defence Accommodation Strategy. This seeks to address the key issues for our families and to reflect future ways of working. For example, our people in long term relationships will be entitled to benefit from subsidised accommodation and we will set minimum standards for Single Living Accommodation.

The Armed Forces Families' Strategy' is designed to help our people by ensuring our families are supported across a range of issues including spousal employment, the effect of Service life on our children and matters which impact specifically on our non-UK personnel.

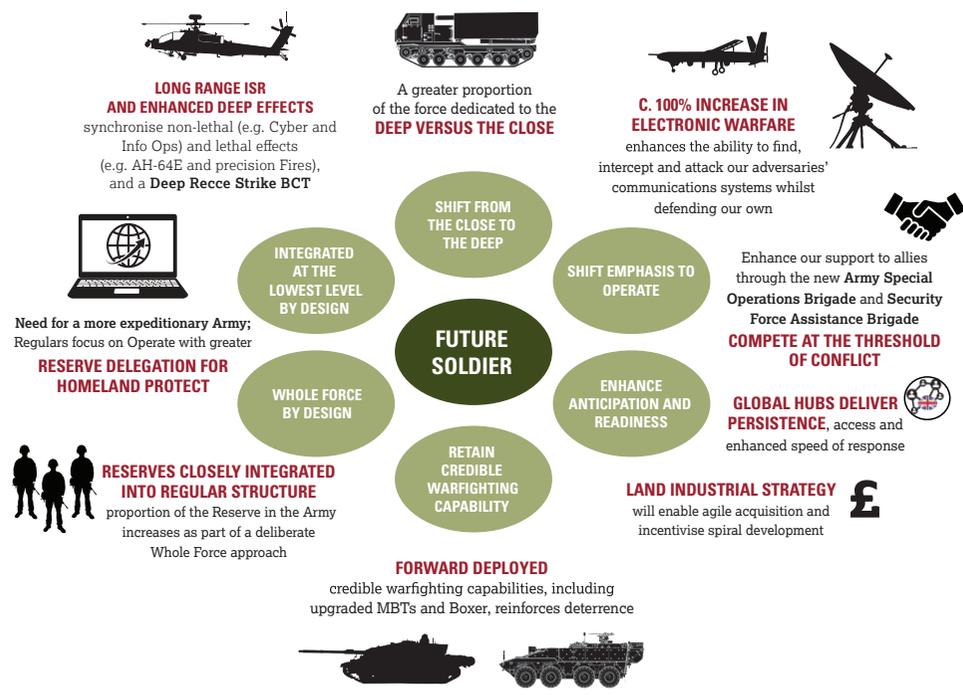
Additionally, the Armed Forces Reward and Incentivisation Review (AFRIR) will examine Armed Forces (Regular and Reserve) terms and conditions of service and will ensure the Army can deliver Future Soldier by designing an offer that meets the Army's needs. AFRIR will consider how operational and overseas service along with high readiness commitments can be better incentivised.



How we will be structured

Future Soldier will see the Army become more global in its perspective, its operations and its partnerships.

The Army will be balanced to deliver right across the Defence spectrum: Protect the Homeland; Engage with allies and partners overseas; Constrain the aggressive activities of our adversaries; and Fight wars if required.



Warfighting remains the cornerstone of deterrence and the bedrock of the British Army.

The Army's primary job is to fight war in person when it is at its most lethal and visceral. The ability to conduct high-end warfighting remains the core of the British Army, including remaining a leading contributor to the NATO alliance and the ability to field a warfighting Division.

The 3rd (UK) Division will hold the Army's armoured forces and remain at the heart of the Army's warfighting capability. This will be supported by 1st (UK) Division as the home of the Army's light forces and the 6th (UK) Division as the home of our unconventional warfare capabilities.

WARFIGHTING DIVISION.

Future Soldier will deliver a modernised warfighting division by 2030. These capabilities will be built around a digitally networked combination of Ajax, Boxer, Challenger 3, AH64E, long range precision fires and un-crewed aerial systems.

BRIGADE COMBAT TEAMS.

Deployable forces are being re-modelled around Brigade Combat Teams (BCTs), creating more self-sufficient tactical formations and providing more options for decision makers. BCTs integrate the full range of capabilities but at the lowest possible level including artillery, un-crewed aerial systems, cyber, air defence, engineers, signals and logistical support. New BCTs include 12 and 20 Armoured BCTs, the new Deep Recce Strike BCT, 7 Light Mech BCT and 4 Light BCT.

SHIFT FROM CLOSE TO DEEP BATTLE.

The Army will increase its ability to deliver effect in the deep; physically and virtually. We will double the proportion of the deployable force that contributes to deep effects: from long-range, precision fires and aviation through to electronic warfare and capacity building. These include new capabilities, from swarms of disposable drones, new long-range precision artillery, enhanced battlefield helicopters, special operations capable forces, cyber and electromagnetic activities and information operations. The new Deep Recce Strike BCT will combine recce and long-range precision strike, supported by major investment in world-class equipment. This will include the ability to attack at ranges of up to 499Km from 2024, and improved electronic warfare, communications and cyber capabilities.



We will be capable of operating across the globe in an era of constant competition.

More of the Army will be deployed across the globe, more of the time. Greater forward deployment will improve our ability to anticipate crises and be ready to compete beneath the threshold of open conflict. It will prevent conflict by reassuring allies and partners and deterring adversaries.

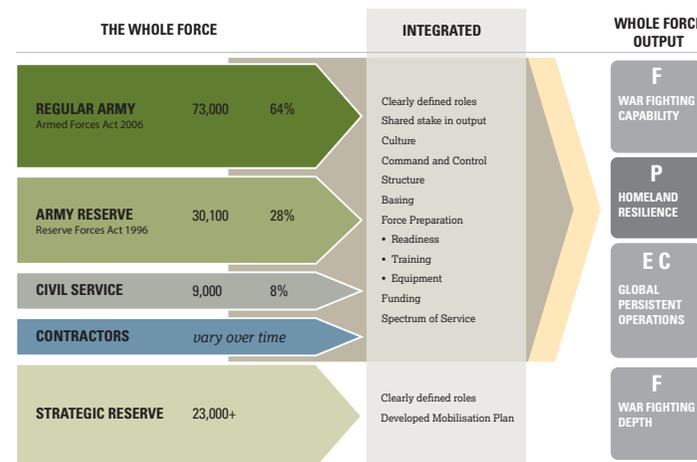
- **Land Regional Hubs** have been established in Germany, Kenya and Oman. This persistent forward deployment in key strategic locations provides improved global access and enhanced interoperability, allowing our forces to respond rapidly when required.
- The Army's **Global Response Force (GRF)** built around 16 Air Assault BCT and 1st Aviation BCT is ready to respond to emerging crises from humanitarian relief through to warfighting. The GRF is being reinforced with an additional infantry battalion, combat engineer squadron and new Apache and Chinook helicopters. This will be joined by an additional artillery battery and close support logistics squadron to further enhance the deployability and capability of the force.
- **Land Special Operations.** The new Army Special Operations Brigade was established on 31 August 2021. The Brigade will provide a Land Special Operations capability routinely deployed alongside partner forces around the world to counter Violent Extremist Organisations and hostile state threats. They will contribute to collective deterrence by training, advising and if necessary, accompanying partner forces in support of our national interest. The Brigade will include the new Ranger Regiment, which will reach Initial Operating Capability on 1st December 2021.
- **11th Security Force Assistance Brigade (SFAB).** The new SFAB will be persistently engaged across the globe. It will commission, design, deliver and assess security force assistance activity to inform regional Defence strategies. It will reduce the likelihood of having to fight wars through its deterrent effect while retaining the ability to set the conditions for the warfighting division to act, if necessary. Building on the Specialised Infantry Group model of regionally focused units, SFAB will operate with conventional partners in permissive environments. It will complement the discreet partnering that Army Ranger battalions will deliver in high-risk environments.
- The infantry will be reorganised into four new **Infantry Divisions**, each with an affiliated Ranger Battalion. This will deliver a better balance of numbers and roles, providing a greater range of opportunities and supporting better recruiting and retention.

*More of the Army
will be deployed
across the globe*



An Integrated Whole Force by Design

Integration is at the heart of Future Soldier. The Army will be a force of more than 100,000 people, drawing strength from integrating Regular, Reserve and Civil Service personnel, as well as other services, government departments and nations.



- Army Reserve Transformation.** Our nation's Reservists will play a vital and pivotal role in delivering Future Soldier. We require a more capable, more ready and more usable Army Reserve, which is assured to deliver against mandated tasks, across the UK or overseas. Every part of the Army Reserve will have a clear warfighting role and stand ready to fight as part of the Whole Force in time of war. Over the coming years the Army Reserve will increasingly take responsibility for Homeland Protect and Resilience operations, supported by the Regular component. The Army Reserve will also continue to contribute to Operations below the threshold of war, supporting the Regular component with individuals and formed elements.

The Army Reserve will be better trained and more capable, providing industry with resilient leaders and individuals and the Army with the skills, diversity and talent (in support of Homeland Resilience and the nation's defence) needed to succeed. While Army Reserve will play an increased role, the management of the Army Reserve will change to ensure that employers are not adversely affected.

This new Army Reserve is being delivered through the Army Reserve Transformation Programme, which will deliver an Army Reserve fit for the challenges of 21st Century.

- Defence's Integrated Force.** The Army will be better able to work seamlessly with maritime, air, space and cyber as part of Defence's Integrated Force. Crucially the Army will be designed to operate routinely with other government departments, Allies and partners. At the heart of this, the Land Operations Command will orchestrate the Army's activities with the rest of Defence and other partners.
- Key Contributor to NATO.** The Army has reinforced the Allied Rapid Reaction Corps as NATO's foremost deployable HQ. We will continue to lead within the alliance.

How we will Modernise

To keep pace with changing threats, advancing technology and changing requirements, the Army is investing heavily in innovation and experimentation.

- An **Armoured Brigade Combat Team Transition Team** is focussed on ensuring we continue to deliver our outputs while introducing new platforms. The team will focus on synchronising the phasing out of the old fleet with the introduction of new vehicles (like Warrior to Boxer). The target is a fully modernised fleet of digitised fighting vehicles by 2030.
- A new **Experimentation and Trials Group** will be established in 2022 and will drive innovation and competitiveness across the force. Built around 2nd Battalion Yorkshire Regiment and the specialist trials and development units, it will lead on trialling new technologies and integrating them into the way that we will fight and operate.
- **Modernised Collective Training.** From 2024 the Collective Training Transformation Programme will deliver an expeditionary and digitalised Collective Training System, with the flexibility to allow the Army to train globally when and where it needs. It will prepare and enable the Army to train in challenging, realistic, multi domain and world leading environments. The Future Collective Training System will fundamentally improve the experience of all soldiers through the greater use of synthetics, instrumentation, as well as augmented and virtual reality.
- The **British Army BattleLab** will be a unique opportunity for prime contractors, small and medium-sized enterprises, non-traditional organisations and academia to engage and collaborate directly with the Ministry of Defence. It is part of a joint environment innovation hub known as Defence BattleLab.
 - » The Defence Battlelab will be a physical and virtual network, providing space for companies to rent desks, co-located with each other in a diverse environment, with access to collaborative events focused on solving our soldier's problem sets. This diversity and collaboration will drive the innovation we need to transform. The virtual network will extend to the Trials and Development Units, the Army's Experimentation Battalion, but importantly is integrated with NavyX, UK StratCom and the wider Ministry of Defence.
 - » An Innovation Centre will be completed in 2022 at Dorset Innovation Park, with an adjacent Engineering Lab, designed to facilitate a variety of light engineering, prototype development and testing. The whole site is 5G enabled with access to Lulworth Ranges and military expertise in the immediate area.





- The **Land Industrial Strategy (LIS)** seeks to strengthen our relationship with the Defence industry to unlock the potential of innovation and development
 - » The UK has not previously adopted a land sector-specific industrial strategy (in contrast with shipbuilding, combat air, complex weapons and most peer nations). This has presented a variety of investment, affordability and delivery challenges for both the MoD and industry.
 - » The LIS will ensure the Army is able to adapt at pace to meet future challenges, including delivering the kit we need when we need it and contributing to UK prosperity.
- **The modernised digitised Asymmetric Army will be underpinned by our ambitious digitalisation agenda known as Programme THEIA.** THEIA is accelerating change in digital culture and behaviours, it promotes new digital ways of working, enables better decisions and catalyses organisational competitiveness. Its outcomes are to compete with our adversaries, improve our efficiencies and integrate with our partners.
- **The Digital Estate.** The Army intends to deliver estate-wide internet access that will accelerate modernisation, support UK prosperity, improve the lived experience for our people (both for work and recreation) and provide a capable digital fabric across the estate to enable other digital transformation (IoT, Automation, Robotics and Big Data).
- **Digital Capability Transformation.** Over the next 10 years, the totality of the Army's deployable digital system will be modernised on an ambitious programme. This includes wholesale modernisation of its expeditionary command, control communications and Information Systems capability, a first class Land ISTAR capability, linking sensor to decider and effectors, and a world-leading Army Cyber and Electromagnetic Activities capability. Underpinning these capabilities is the premium the Army is placing on upskilling our people from recruitment to retirement in digital excellence, potency and innovation. Concurrently, significant investment in the security of the Army's data and digital capabilities has the highest priority in the Future Soldier work.
- Under a project called **MERCURY**, the Army is looking forward to the capabilities required in 2035 and beyond, leveraging the lower carbon technologies of the future to enhance our operational and strategic advantage. This includes a vision for an alternatively powered and systemically protected Land force.

Reforming our Infrastructure

- BASING ACROSS THE UNION.**

The Army is investing heavily in its basing through the Army's whole-force basing plan. This anchored on the Army's share of a revised c.£3.35Bn Defence Estate Optimisation (DEO) Programme and a new RFCA Estate Optimisation Programme (REOP), supported by additional Army investment of over £1.2Bn in the remaining sites. The proportion of the Army based in Wales, Scotland and Northern Ireland will be sustained or increased, bringing prosperity benefit across the Union.
- CHAMPIONING SUSTAINABILITY.**

Future Soldier will be a change in mindset; the Army needs to understand and account for the impact which environmental change has on our world, our operations, and our security. We will seek to leverage technological solutions which contribute to the UK's goal of net zero carbon emissions by 2050. This will help to reduce some drivers of conflict and result in a more effective and greener Army.
- TRANSFORMING THE ARMY HEADQUARTERS.**

The **Army HQ** will become more compact, more agile and more integrated. The regular military workforce will reduce by 40%. It will be streamlined and designed to improve programme delivery, remain ahead of future threats and focussed on strategy-led decision making.
- New regional headquarters across the UK (**Regional Points of Command**) will strengthen the Firm Base across the country and the way the Army lives and operates. These will also enhance the relationship with regional and local resilience networks.





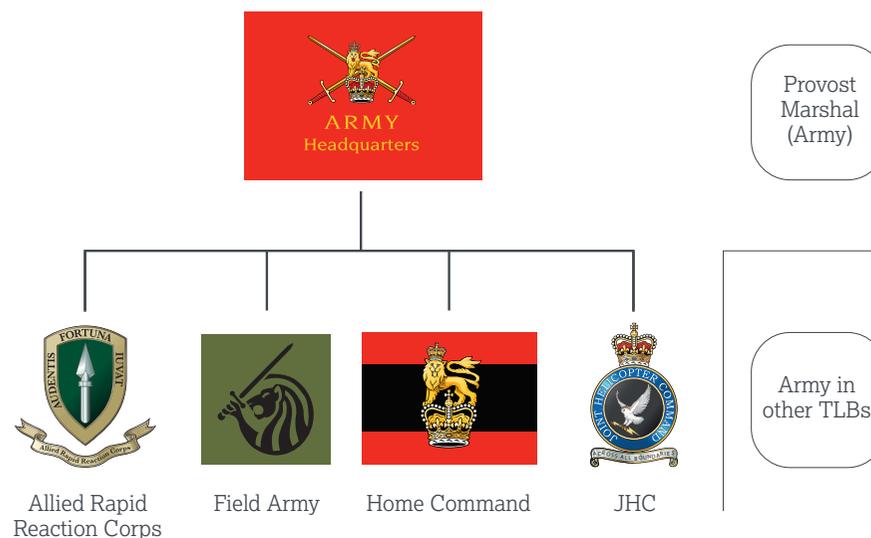
SECTION 2

THE FUTURE SOLDIER STRUCTURE

This section sets out the Future Soldier Army structure down to unit level.

The structural charts represent the aiming point for 2025. They define the role of each unit, where they fit into the structure, where they will be based and the broad timeline for the implementation of structural change.

New BCTs and groups will be formed and many units will resubordinate to different parts of the Army in 2022. Most units will also be re-structured as the force is re-balanced. Some units will adopt new roles and new equipment. The precise detail of all of the changes and how they will affect each unit, and all workforce types, will be directed by separate orders issued by the Army HQ over the coming months.





HEADQUARTERS ALLIED RAPID REACTION CORPS

The Allied Rapid Reaction Corps (ARRC) stands at high readiness to deploy and lead NATO's Response Force (NRF). The Army's position as the pre-eminent European Land partner to the US is achieved through leadership in NATO and reflected in the tenure of the Alliance's deputy commander post. HQ ARRC provides NATO's leading 3-star HQ, capable of deploying around the world in a variety of configurations to command national or NATO missions. It provides a framework within which international partners can deploy forces and is capable of operating across the spectrum of conflict.

Headquarters - Innsworth



104 Theatre Sustainment Brigade



1st Signal Brigade



104 THEATRE SUSTAINMENT BRIGADE

104 Theatre Sustainment Brigade is the Army's theatre logistic enabling formation whose role is to deliver scalable logistic enabling Force Elements at readiness. It was resubordinated to the ARRC in Oct 2021. The Brigade activates strategic and operational Lines of Communications; mounting and deploying forces that deliver specialist logistic effects in support of joint expeditionary and enduring operations whilst providing robust support for both UK and overseas contingency operations

Headquarters: South Cerney



9 SUPPLY REGT
THE ROYAL
LOGISTIC CORPS

Role: **Theatre Support Regiment**
Future Station: **Hullavington**
When: **Restructure by Jun 2023.**



152 LOGISTIC REGT
THE ROYAL
LOGISTIC CORPS

Role: **Fuel Support Regiment (Reserve)**
Future Station: **Belfast**
When: **No change**



17 P&M REGT
THE ROYAL
LOGISTIC CORPS

Role: **Port and Maritime Regiment**
Future Station: **Marchwood**
When: **No change**



162 LOGISTIC REGT
THE ROYAL
LOGISTIC CORPS

Role: **Movement Control and Communications Regiment (Reserve)**
Future Station: **Nottingham**
When: **Restructure by May 2023**



29 PC&M REGT
THE ROYAL
LOGISTIC CORPS

Role: **Movement Control Regiment**
Future Station: **South Cerney**
When: **Restructure by Feb 2023**



165 P&M REGT
THE ROYAL
LOGISTIC CORPS

Role: **Port and Maritime Regiment (Reserve)**
Future Station: **Plymouth**
When: **Restructure by Aug 2024**



9 THEATRE SP BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Equipment Support**
Future Station: **New Normandy Barracks, Aldershot**
When: **Unit to be established by 2025**



167 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Catering Support Regiment (Reserve)**
Future Station: **Grantham then Cottesmore NB 2027.**
When: **Restructure by May 2023**



2 OP SP GROUP
THE ROYAL
LOGISTIC CORPS

Role: **Logistics Operational Support Group**
Future Station: **Grantham then Cottesmore in 2025.**
When: **Restructure by May 2023**



1ST SIGNAL BRIGADE

The 1st Signal Brigade sits under the operational command of HQ Allied Rapid Reaction Corps (ARRC). The Brigade provides Force Elements specialising in communications to the ARRC, Permanent Joint Headquarters (PJHQ), the Joint Helicopter Force and Other Government Departments (OGDs).

Headquarters: Innsworth



Role: **Logistics and Force Protection for HQARRC**
 Future Station: **Innsworth**
 When: **Restructure by Sep 2023**



Role: **Information and Communication Services**
 Future Station: **Corsham**
 When: **Restructure by Mar 2024.**



Role: **HQ ARRC Signal Regiment**
 Future Station: **Stafford**
 When: **Restructure by Sep 2023**



Role: **Signal Regiment (Reserve)**
 Future Station: **Glasgow**
 When: **Restructure by May 2023**



Role: **Sustainment Signals Support Regiment**
 Future Station: **Stafford**
 When: **Restructure by Sep 2023**



Role: **Signal Regiment (Reserve)**
 Future Station: **Bristol**
 When: **Restructure by Jun 2023**



Role: **JHC/JTFHQ Signals Regiment**
 Future Station: **Gamecock**
 When: **Restructure by Sep 2023**



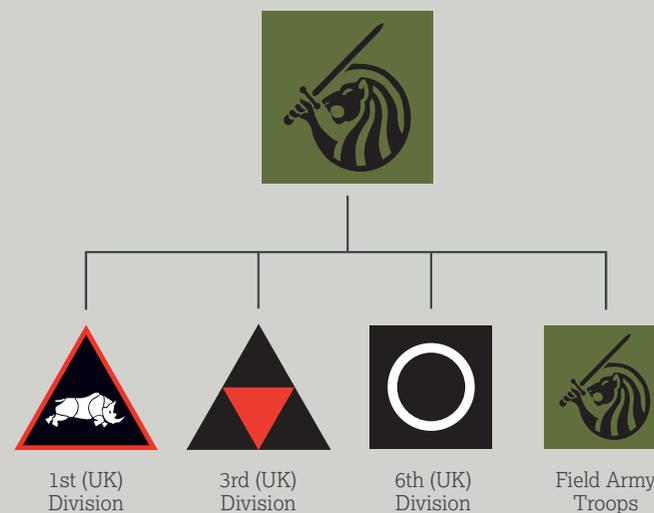
Role: **Special Communications**
 Future Station: **Bletchley**
 When: **No change**



FIELD ARMY

The Field Army is the cornerstone of the Army's contribution to modern deterrence. It is a generating and operating command with responsibilities across current and contingency operations, and persistent engagement overseas. It delivers Land Component Command for programmed operations, and wider activity. In addition, it provides properly trained Land Force Elements (FEs) for operations, including wider support to the Joint Force; standing military commitments; and delivery of the Army's specified contribution to contingent operations. The Field Army is a 3-star organisation, led by Commander Field Army (CFA).

Headquarters - Andover

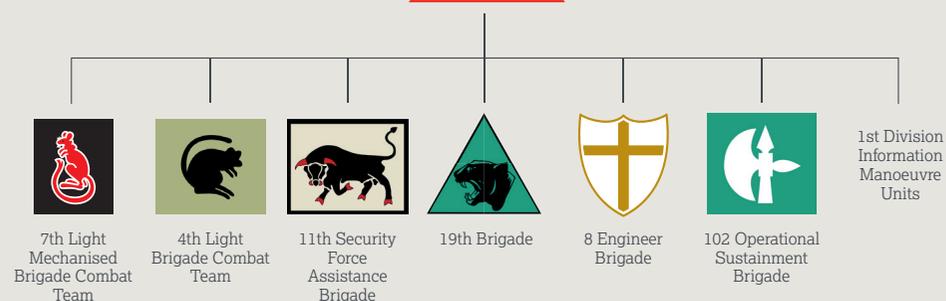




1ST (UNITED KINGDOM) DIVISION

The 1st (UK) Division is the British Army's most versatile force – light, agile, lethal and expeditionary. It is the lead for delivery of land operations outside the Euro-Atlantic area and offers NATO the agility to command operations on its flanks. It is the UK's persistently engaged force, working with partners throughout the world through strategic global hubs.

Headquarters - York (Catterick NB 2028)





7TH LIGHT MECHANISED BRIGADE COMBAT TEAM

7th Light Mechanised Brigade Combat Team will be held at high readiness, be highly mobile and able to deploy at range with sufficient protection for non-permissive theatres. The Brigade Combat Team will be extremely employable across the spectrum of conflict.

Headquarters: Cottesmore



ROYAL SCOTS DRAGOON GUARDS

Role: Light Cavalry
Future Station: Leuchars
When: Restructure by Jan 2023



1ST BATTALION SCOTS GUARDS

Role: Light Mech Infantry
Future Station: Catterick and Cyprus on rotation¹.
When: Resubordinate in 2023 and re-role by Jul 2024



4TH BATTALION THE ROYAL REGIMENT OF SCOTLAND

Role: Light Mech Infantry
Future Station: Catterick and Cyprus on rotation¹ (2025-2027).
When: Re-role by Mar 2023



1ST BATTALION THE YORKSHIRE REGIMENT

Role: Light Mech Infantry
Future Station: Catterick and Cyprus on rotation¹.
When: Re-role by Mar 2023



2ND BATTALION ROYAL ANGLIAN REGIMENT

Role: Light Mech Infantry
Future Station: Cottesmore
When: Re-role and restructure by Jun 2023



1ST BATTALION THE RIFLES

Role: Light Mech Infantry
Future Station: Cyprus in 2023 then Chepstow (2025), then Caerwent (NB 2028)
When: Re-role by Jul 2023



4TH REGIMENT ROYAL ARTILLERY

Role: Close Spt Light Artillery
Future Station: Topcliffe then Newcastle in 2029
When: Restructure (gain additional gun group) by May 2023



105 REGIMENT ROYAL ARTILLERY

Role: Close Support Light Artillery (Reserve)
Future Station: Edinburgh
When: Restructure by Jan 2023



32 REGIMENT ROYAL ENGINEERS

Role: Close Support Engineers
Future Station: Catterick
When: Restructure by May 2023



6 REGIMENT THE ROYAL LOGISTIC CORPS

Role: Close Support Logistics
Future Station: Dishforth
When: Restructure by May 2023



1 BATTALION ROYAL ELECTRICAL & MECHANICAL ENGINEERS

Role: Close Support
Future Station: Catterick
When: Restructure by Sep 2023



3 MEDICAL REGT ROYAL ARMY MEDICAL CORPS

Role: Close Support Medical Regiment
Future Station: Catterick
When: Redesignation from 5 Med Regt in 2023.

1. Cyprus Rotation - LMI Units rotating through Cyprus after the 1 RIFLES deployment (June 23-June 25) will be 1SG, 1 YORKS, 4 SCOTS.



4TH LIGHT BRIGADE COMBAT TEAM

The 4th Light BCT provides light infantry mass, offering significant utility in operate tasks and with the ability to surge ground manoeuvre units by air or sea to reinforce UK forces or partners.

Headquarters: Catterick



LIGHT DRAGOONS

Role: **Light Cavalry**
Future Station: **Catterick**
When: **Restructure by Sep 2023**



1ST BATTALION
COLDSTREAM
GUARDS

Role: **Light Infantry**
Future Station: **Windsor**
When: **Public Duties on rotation. Restructure by Feb 2023**



1ST BATTALION
GRENADIER
GUARDS

Role: **Light Infantry**
Future Station: **Aldershot**
When: **Public Duties on rotation. Restructure by Dec 2023**



2ND BATTALION
ROYAL REGIMENT
OF SCOTLAND

Role: **Light Infantry**
Future Station: **Edinburgh**
When: **Re-role and restructure by Jan 2024**



1ST BATTALION
DUKE OF LANCASTER
REGIMENT

Role: **Light Infantry**
Future Station: **Chester and Cyprus (2022) then Blackpool in 2024**
When: **Restructure by Sep 2024**



2ND BATTALION
THE RIFLES

Role: **Light Infantry**
Future Station: **Lisburn**
When: **Restructure by Feb 2023**



1ST BATTALION
ROYAL GURKHA
RIFLES

Role: **Light Infantry**
Future Station: **Folkstone then Brunei in 2022.**
When: **Restructure by Jul 2022.**



103 REGIMENT
ROYAL ARTILLERY

Role: **Close Support Light Artillery (Reserve)**
Future Station: **St Helens**
When: **Restructure by Jan 2023**



75 ENGINEER
REGIMENT
ROYAL ENGINEERS

Role: **Close Support Engineer (Reserve)**
Future Station: **Warrington**
When: **Restructure by Mar 2023**



154 (SCOTTISH)
LOGISTIC
REGIMENT

Role: **Transport Regiment (Reserve)**
Future Station: **Dunfermline**
When: **Restructure by Feb 2023.**



102 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Close Support (Reserve)**
Future Station: **Newton Aycliffe**
When: **Restructure by Apr 2023**



11TH SECURITY FORCE ASSISTANCE BRIGADE

The 11th Security Force Assistance Brigade draws on personnel and expertise from across the Army, to build the capacity of allied and partner nations. Routinely deployed around the world, Security Force Assistance units contribute to conflict prevention and resilience at an early stage. This activity is underpinned by the Defence's global foundation.

Headquarters: Aldershot



1ST BATTALION IRISH GUARDS

Role: Security Force Assistance
Future Station: Aldershot
When: Re-role by Aug 2022 and restructure by Mar 2025



3RD BATTALION ROYAL REGIMENT OF SCOTLAND

Role: Security Force Assistance
Future Station: Inverness then Leuchars NB 2029
When: Resubordinate in 2022 and restructure by Mar 2025



1ST BATTALION THE ROYAL ANGLIAN REGIMENT

Role: Security Force Assistance
Future Station: Cyprus then Cottesmore in 2023.
When: Resubordinate in 2023 and restructure by Mar 2025



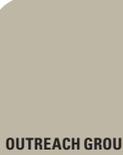
3RD BATTALION THE RIFLES

Role: Security Force Assistance
Future Station: Edinburgh then Blackpool NB 2027
When: Resubordinate/re-role 2024. Restructure by Mar 2025



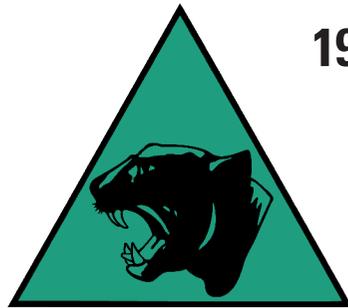
4TH BATTALION THE PRINCESS OF WALES'S ROYAL REGIMENT

Role: Light Infantry (Reserve)
Future Station: Redhill
When: Resubordinate in 2022 and restructure by Mar 2023



OUTREACH GROUP

Role: Outreach and Cultural Support
Future Station: Hermitage then Pirbright NB 2027
When: Resubordinate by Aug 2022



19TH BRIGADE

The reformed 19th Brigade will be specifically designed to command and force generate the Army Reserve combat units. The brigade will be established in 2022.

Headquarters: York



SCOTTISH & NORTH IRISH YEOMANRY

Role: **Light Cavalry (Reserve)**
 Future Station: **Edinburgh**
 When: **Restructure by Oct 2023.**



QUEEN'S OWN YEOMANRY

Role: **Light Cavalry (Reserve)**
 Future Station: **Newcastle**
 When: **Restructure by Oct 2023.**



3RD BATTALION ROYAL ANGLIAN REGIMENT

Role: **Infantry (Reserve)**
 Future Station: **Bury St Edmunds**
 When: **Restructure by Mar 2023**



6TH BATTALION ROYAL REGIMENT OF SCOTLAND

Role: **Infantry (Reserve)**
 Future Station: **Glasgow**
 When: **Restructure by Mar 2023**



7TH BATTALION ROYAL REGIMENT OF SCOTLAND

Role: **Infantry (Reserve)**
 Future Station: **Perth**
 When: **Restructure by May 2023**



4TH BATTALION DUKE OF LANCASTER REGIMENT

Role: **Infantry (Reserve)**
 Future Station: **Preston**
 When: **Restructure by Mar 2023**



4TH BATTALION THE YORKSHIRE REGIMENT

Role: **Infantry (Reserve)**
 Future Station: **York**
 When: **Restructure by Mar 2023**



6TH BATTALION THE RIFLES

Role: **Infantry (Reserve)**
 Future Station: **Exeter**
 When: **Restructure by Mar 2023**



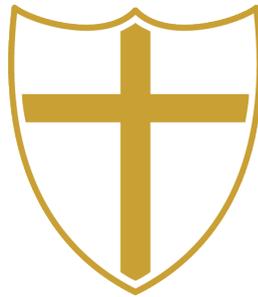
8TH BATTALION THE RIFLES

Role: **Infantry (Reserve)**
 Future Station: **Bishop Auckland**
 When: **Restructure by Jul 2023**



2ND BATTALION THE ROYAL IRISH REGIMENT

Role: **Infantry (Reserve)**
 Future Station: **Lisburn**
 When: **Restructure (additional Company) by May 2023**



8 ENGINEER BRIGADE

8 Engineer Brigade commands the military engineer capability. The Brigade is built upon two Specialist Groups. 12 Group will provide Force Support engineering to Land and Air. 29 Group will continue to provide Explosive Ordnance Disposal and Search, and Counter-Chemical Biological Radiological and Nuclear capabilities.

Headquarters: Minley

12 FORCE SUPPORT GROUP



Role: **Force Support Engineers**
 Future Station: **Maidstone then Cottesmore NB 2028**
 When: **Restructure by Jun 2023**



Role: **Force Support (Air) Engineers**
 Future Station: **Kinloss**
 When: **Restructure by May 2023**



Role: **Specialist Air Infra Support**
 Future Station: **RAF Wittering**
 When: **Restructure by May 2023**



Role: **Infra Support**
 Future Station: **Chillwell to Stafford in 2026 (TBC)**
 When: **Restructure by May 2023**



Role: **Infra Support**
 Future Station: **Chillwell to Stafford in 2026 (TBC)**
 When: **Restructure by May 2023**



Role: **Infra Support (Reserve)**
 Future Station: **Chillwell to Stafford in 2026 (TBC)**
 When: **Restructure by May 2023**



Role: **Infra Support**
 Future Station: **Chillwell to Stafford in 2026 (TBC)**
 When: **Restructure by May 2023**



Role: **Force Support Engineers (Reserve)**
 Future Station: **Leuchars**
 When: **Restructure by Mar 2023**

29 EOD & SEARCH GROUP



Role: **EOD and Search Regiment**
 Future Station: **Wimbish**
 When: **Restructure by May 2023**



Role: **EOD and Search Regiment**
 Future Station: **Wimbish**
 When: **Restructure by May 2023**



Role: **EOD and Search Regiment**
 Future Station: **Didcot**
 When: **No change**



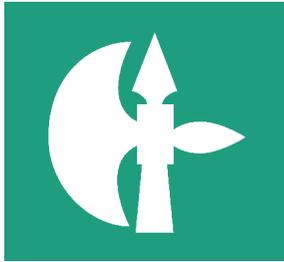
Role: **Counter CBRN**
 Future Station: **Woodbridge**
 When: **Restructure by Jun 2023**



Role: **EOD & Search Regiment (Reserve)**
 Future Station: **Catford**
 When: **No change**



Role: **Military Working Dogs**
 Future Station: **N Luffenham, Cottesmore NB 2023**
 When: **Restructure by Jun 2024**



102 OPERATIONAL SUSTAINMENT BRIGADE

102 Operational Sustainment Brigade provides a light, agile force designed to receive both troops and equipment into the theatre of operations; organise their forward movement to the battle area; logistically sustain the fighting formations; and redeploy the force back to the UK base or on to subsequent operations. Additionally, the Brigade is responsible for the establishment of field hospitals and evacuation of casualties from theatre.

Headquarters: Grantham (HQ will move to York in 2024 then Catterick in 2029)



7 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Force Logistic Regiment**
Future Station: **Abingdon in 2023 then Leuchars in 2029**
When: **Restructure by May 2023**



2 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Force Support**
Future Station: **Leuchars**
When: **Restructure by Mar 2023**



158 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Aviation Support Regiment (Reserve)**
Future Station: **Peterborough**
When: **Restructure by Jun 2023**



159 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Supply & Transport Regiment (Reserve)**
Future Station: **Coventry**
When: **Restructure by Jul 2023**



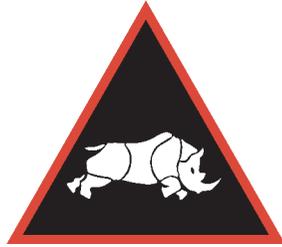
101 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Force Support (Reserve)**
Future Station: **Keynsham**
When: **Restructure by Apr 2023**



150 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Transport Regiment (Reserve)**
Future Station: **Hull**
When: **Restructure by Feb 2023**



1ST UK DIVISION INFORMATION MANOEUVRE UNITS



1 MI BATTALION
INTELLIGENCE
CORPS

Role: **Military Intelligence**
Future Station: **Catterick**
When: **Restructure by Jun 2023**



5 MI BATTALION
INTELLIGENCE
CORPS

Role: **Military Intelligence (Reserve)**
Future Station: **Edinburgh**
When: **Restructure by Apr 2023**



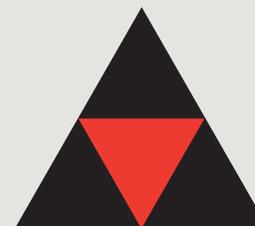
2 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: **Communication and Information Systems**
Future Station: **York then Catterick NB 2028**
When: **Restructure by Sep 2023**



37 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

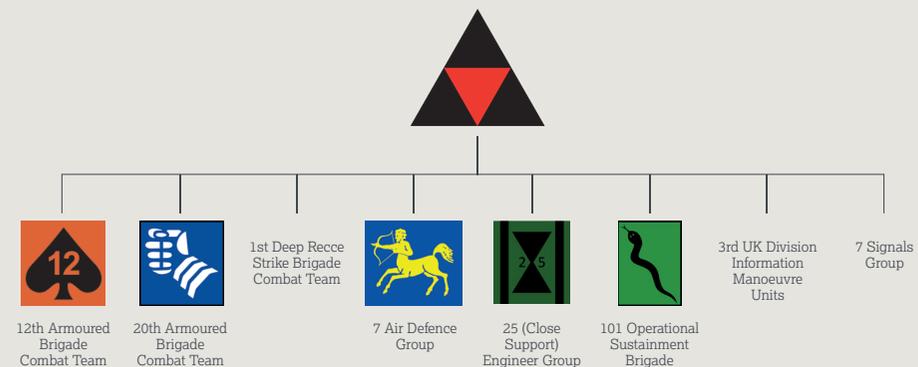
Role: **Signal Regiment (Reserve)**
Future Station: **Redditch**
When: **Restructure by Jun 2023**



3RD (UNITED KINGDOM) DIVISION

Warfighting capability remains the cornerstone of deterrence and the bedrock of a world-class British Army. The 3rd (UK) Division is at the heart of this, able to manage a multi-domain battle in ever greater depth; designed to act with NATO and capable of providing a framework for Allies.

Headquarters - Bulford





12TH ARMoured BRIGADE COMBAT TEAM

The 12th Armoured BCT (12 Armd BCT) is one of two Armd BCTs, and is the cornerstone of the warfighting division's close combat capability; combined, integrated and organised to fight and deter high-end adversaries. It will be equipped with Ajax, Challenger 3 and Boxer.

Headquarters: Bulford



KING'S ROYAL
HUSSARS

Role: **Armoured Cavalry**
Future Station: **Tidworth**
When: **Re-role and restructure by Apr 2025**



ROYAL TANK
REGIMENT

Role: **Armoured**
Future Station: **Tidworth**
When: **Restructure by May 2023**



ROYAL WESSEX
YEOMANRY

Role: **Armoured (Reserve)**
Future Station: **Bovington**
When: **Restructure by Oct 2023**



1ST BATTALION
THE MERCIAN
REGIMENT

Role: **Mechanised Infantry**
Future Station: **Bulford**
When: **Restructure by Mar 2025 then re-role to Boxer**



4TH BATTALION
THE MERCIAN
REGIMENT

Role: **Infantry (Reserve)**
Future Station: **Wolverhampton**
When: **Restructure by Mar 2023**



1ST BATTALION
ROYAL WELSH

Role: **Mechanised Infantry**
Future Station: **Tidworth**
When: **Restructure by Apr 2024 then re-role to Boxer**



3RD BATTALION
ROYAL WELSH

Role: **Infantry (Reserve)**
Future Station: **Cardiff**
When: **Restructure (additional Company) by Sep 2023**



4 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Close Support Logistics**
Future Station: **Abingdon then Catterick in 2028**
When: **Restructure by Sep 2023**



4 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Armoured Close Support**
Future Station: **Tidworth**
When: **Restructure by Aug 2023**



2 MEDICAL REGT
ROYAL ARMY
MEDICAL CORPS

Role: **Medical Regiment**
Future Station: **Tidworth**
When: **Re-name (from 4 Regt) by May 2023**



20TH ARMoured BRIGADE COMBAT TEAM

The 20th Armoured BCT (20 ABCT) is one of two ABCTs, and is the cornerstone of the warfighting division's close combat capability; combined, integrated and organised to fight and deter high-end adversaries. It will be equipped with Ajax, Challenger 3 and Boxer.

Headquarters: Bulford



ROYAL DRAGOON
GUARDS

Role: **Armoured Cavalry**
Future Station: **Warminster**
When: **Restructure by Nov 2023**



QUEEN'S ROYAL
HUSSARS

Role: **Armoured**
Future Station: **Tidworth**
When: **Restructure by May 2023**



1ST BATTALION
ROYAL REGIMENT
OF FUSILIERS

Role: **Mechanised Infantry**
Future Station: **Tidworth**
When: **Restructure by Apr 2025 then re-role to Boxer**



5TH BATTALION
ROYAL REGIMENT
OF FUSILIERS

Role: **Infantry (Reserve)**
Future Station: **Alnwick**
When: **Restructure by Mar 2023**



5TH BATTALION
THE RIFLES

Role: **Mechanised Infantry**
Future Station: **Bulford**
When: **Restructure by Apr 2025 then re-role Boxer**



7TH BATTALION
THE RIFLES

Role: **Infantry (Reserve)**
Future Station: **Kensington**
When: **Restructure by May 2023**



1ST BATTALION THE
PRINCESS OF WALES'S
ROYAL REGIMENT

Role: **Mechanised Infantry**
Future Station: **Cyprus (2024) then Tidworth/Bulford**
When: **Restructure by Apr 2025 then re-role to Boxer and resubordinate**



3RD BATTALION THE
PRINCESS OF WALES'S
ROYAL REGIMENT

Role: **Infantry (Reserve)**
Future Station: **Canterbury**
When: **Restructure by Mar 2023**



3 ACS BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Armoured Close Support**
Future Station: **Tidworth**
When: **Restructure by Aug 2023**



1 MEDICAL REGT
ROYAL ARMY
MEDICAL CORPS

Role: **Close Support Medical Regiment**
Future Station: **Tidworth**
When: **Restructure by May 2023**



1 REGIMENT
THE ROYAL
LOGISTIC CORPS

Role: **Close Support Logistics**
Future Station: **Bicester**
When: **Restructure by Apr 2023**

1ST DEEP RECCE STRIKE BRIGADE COMBAT TEAM

1st Deep Recce Strike BCT will focus on the Army's deep fight, combining deep fires with reconnaissance and the ability to integrate non-lethal effects. Deep Recce Strike BCT combines the Ajax's formidable sensors with enhanced fires systems to provide long-range persistent surveillance for the coordination of deep fires. It will be established through the merger of 1st Artillery Brigade and 1st Armoured Infantry Brigade in summer 2022.

Headquarters: Tidworth



Role: Armoured Cavalry
Future Station: **Bulford**
When: **Resubordinate in 2022 and restructure by Jun 2024**

HOUSEHOLD CAVALRY
REGIMENT



Role: Light Cavalry
Future Station: **Swanton Morley then Caerwent NB 2027**
When: **Resubordinate in 2022 and restructure by Nov 2023**

1ST QUEEN'S
DRAGOON GUARDS



Role: Armoured Cavalry
Future Station: **Catterick then Tidworth in 2026**
When: **Resubordinate in 2022 and restructure by Nov 2023**

ROYAL LANCERS



Role: Light Cavalry (Reserve)
Future Station: **Leicester**
When: **Resubordinate in 2022 and restructure by Oct 2023**

ROYAL YEOMANRY



Role: Armoured Close Support Artillery
Future Station: **Larkhill**
When: **Resubordinate in 2022 and restructure by Jan 2024**

1ST REGIMENT
ROYAL HORSE
ARTILLERY



Role: Deep Fires
Future Station: **Newcastle**
When: **Resubordinate in 2022 and restructure by Jan 2024**

3RD REGIMENT
ROYAL HORSE
ARTILLERY



Role: Surveillance and Target Acquisition
Future Station: **Catterick**
When: **Resubordinate in 2022 and restructure by Jan 2024**

5TH REGIMENT
ROYAL ARTILLERY



Role: Armoured Close Support Artillery
Future Station: **Larkhill**
When: **Resubordinate in 2022 and restructure by Jan 2024**

19TH REGIMENT
ROYAL ARTILLERY



Role: Deep Fires
Future Station: **Larkhill**
When: **Resubordinate in 2022 and restructure by Jan 2024**

26TH REGIMENT
ROYAL ARTILLERY



Role: Deep Fires (Reserve)
Future Station: **Gateshead**
When: **Resubordinate in 2022 and restructure by Jan 2023**

101 REGIMENT
ROYAL ARTILLERY



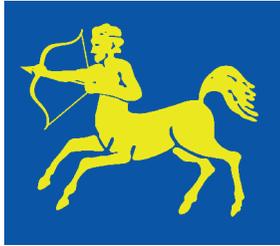
Role: Close Support Artillery (Reserve)
Future Station: **Newport**
When: **Resubordinate in 2022 and re-structure by Jan 2023**

104 REGIMENT
ROYAL ARTILLERY



Role: Close Support
Future Station: **Tidworth**
When: **Resubordinate in 2022 and re-structure by Jul 2023**

6 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS



7 AIR DEFENCE GROUP

7 Air Defence Group commands the Army's Air Defence Capability. It is also responsible for detecting, identifying and tracking aircraft in support of UK Operations.

Headquarters: Thorney Island



Role: **Short Range Air Defence**
 Future Station: **Thorney Island**
 When: **Restructure by Mar 2023**

12TH REGIMENT
ROYAL ARTILLERY



Role: **Medium Range Air Defence**
 Future Station: **Thorney Island**
 When: **Restructure by Mar 2023**

16TH REGIMENT
ROYAL ARTILLERY



Role: **Air Defence (Reserve)**
 Future Station: **London**
 When: **Restructure by Jan 2023**

106 REGIMENT
ROYAL ARTILLERY



25 (CLOSE SUPPORT) ENGINEER GROUP

25 (Close Support) Engineer Group provides military engineering support to 3rd (UK) Division, allowing the warfighting division to live, move and fight. On deployment, the Group's three close support engineer regiments are reinforced to offer the full range of mobility, counter-mobility and survivability support, such as: EOD and Search, infrastructure specialists, amphibious gap crossing, Counter-CBRN and air support.

Headquarters: Bulford



21 REGIMENT
ROYAL ENGINEERS

**Role: Force Support
Engineers**

Future Station: **Ripon to
Catterick in 2025**

When: **Restructure by May
2023**



22 REGIMENT
ROYAL ENGINEERS

**Role: Close Support
Engineers**

Future Station: **Perham Down**

When: **Restructure by Jun
2024**



26 REGIMENT
ROYAL ENGINEERS

**Role: Close Support
Engineers**

Future Station: **Perham Down**

When: **Restructure by Jun
2023**

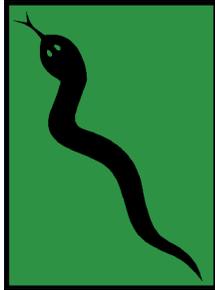


ROYAL
MONMOUTHSHIRE
ROYAL ENGINEERS

Role: Engineers (Reserve)

Future Station: **Monmouth**

When: **Restructure by May
2023**



101 OPERATIONAL SUSTAINMENT BRIGADE

101 Operational Sustainment Brigade will provide the 3rd Division's logistics and equipment support. It will include the Army's heavy equipment transport and powerpack repair capability; ensuring that the armoured BCTs can deploy rapidly and sustain high intensity operations.

Headquarters: Aldershot



10 QUEEN'S OWN
GURKHA LOGISTIC
REGIMENT

**Role: Divisional Support
Logistics**

Future Station: **Aldershot**
When: **Restructure by Jul
2023**



27 REGIMENT
THE ROYAL
LOGISTIC CORPS

**Role: Divisional Support
Logistics**

Future Station: **Aldershot**
When: **Restructure (additional
Sqn) by Jun 2023**



151 REGIMENT
THE ROYAL
LOGISTIC CORPS

**Role: Transport Regiment
(Reserve)**

Future Station: **Croydon**
When: **Restructure by Jun
2023**



156 REGIMENT
THE ROYAL
LOGISTIC CORPS

**Role: Supply Regiment
(Reserve)**

Future Station: **Liverpool**
When: **Restructure by Feb
2023**



157 (WELSH)
REGIMENT THE ROYAL
LOGISTIC CORPS

**Role: Transport Regiment
(Reserve)**

Future Station: **Cardiff**
When: **Restructure by Feb
2023**



5 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: Force Support

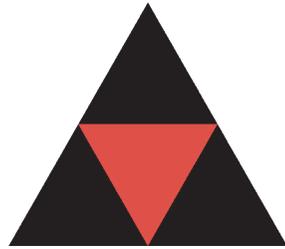
Future Station: **Lyneham**
When: **Resubordinate in 2023
and restructure by Oct 2023**



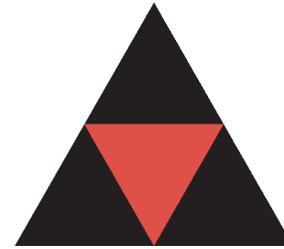
103 BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: Force Support (Reserve)

Future Station: **Northampton**
When: **Restructure by Jul
2023**



3RD UK DIVISION INFORMATION MANOEUVRE UNITS



7 SIGNALS GROUP



4 MI BATTALION
INTELLIGENCE
CORPS

Role: **Military Intelligence**
Future Station: **Bulford**
When: **Restructure by Jun 2023**



7 MI BATTALION
INTELLIGENCE
CORPS

Role: **Military Intelligence (Reserve)**
Future Station: **Bristol**
When: **Restructure by Apr 2023**



1 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: **Communication and Information Support**
Future Station: **Perham Down**
When: **Restructure by Jul 2023**



15 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: **Communication and Information Support**
Future Station: **Perham Down**
When: **Restructure by Sep 2023**



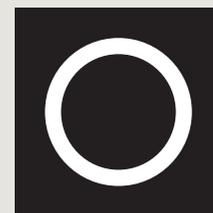
3 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: **Communication and Information Support**
Future Station: **Bulford**
When: **Restructure by Sep 2023**



71 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

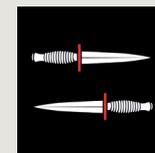
Role: **Signal Regiment (Reserve)**
Future Station: **Bexley Heath**
When: **Restructure by Jul 2023**



6TH (UNITED KINGDOM) DIVISION

The 6th (UK) Division delivers cyber, electronic warfare, information operations and unconventional capabilities designed for warfighting and for operations conducted below the threshold of war. Additionally, it enables other Field Army Formations, HQ ARRC and the Strategic Joint Force Headquarters to achieve Information Advantage and a disruptive edge.

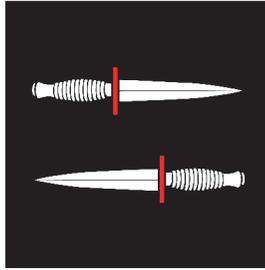
Headquarters - Upavon



Army Special
Operations Brigade



77th Brigade



ARMY SPECIAL OPERATIONS BRIGADE

The role of the Army Special Operations Brigade (Army Spec Ops Bde) is to operate in complex, high threat environments below the threshold of war alongside specialised Partner Forces to deliver operational insights and effects to Counter Violent Extremist Organisations and Hostile State Threats. The Army Spec Ops Bde has a persistent presence across the world and can be authorised to operate at higher risk beyond the remit of conventional forces.

Headquarters: Aldershot



Role: **Army Rangers**
 Future Station: **Belfast**
 When: **Establish on 1 Dec 2021. Restructure by Apr 2023**

**1ST BATTALION
RANGER REGIMENT**



Role: **Army Rangers**
 Future Station: **Aldershot**
 When: **Establish on 1 Dec 2021. Restructure by Apr 2023**

**2ND BATTALION
RANGER REGIMENT**



Role: **Army Rangers**
 Future Station: **Pirbright then Aldershot in 2027**
 When: **Establish on 1 Dec 2021. Restructure by Apr 2023**

**3RD BATTALION
RANGER REGIMENT**



Role: **Army Rangers**
 Future Station: **Aldershot**
 When: **Establish on 1 Dec 2021. Restructure by Apr 2023**

**4TH BATTALION
RANGER REGIMENT**



Role: **Communication and Information Support**
 Future Station: **Perham Down to Aldershot in 2027**
 When: **Restructure by Sep 2023**

**255 SIGNAL SQN
THE ROYAL CORPS
OF SIGNALS**

The **Ranger Regiment** provides the foundation for the Army Spec Ops Bde, operating at the vanguard of expeditionary posture in austere and hostile environments. This involves deterring adversaries and contributing to collective deterrence by training, advising and if necessary accompanying partners in support of national interests.

The Ranger Regiment badge takes its inspiration and spirit from the Peregrine Falcon, a bird that is fast, found across the globe and loyal to its partner.



77TH BRIGADE

The 77th Brigade – a combined Regular and Army Reserve unit – challenges the difficulties of modern warfare using non-lethal engagement and legitimate non-military levers as a means to adapt behaviours of the opposing forces and adversaries. Their outputs are a fundamental part of the Army's Integrated Action model. Aside from the delivery and support of Information Activities and outreach, they have a role in planning and advising across the Army and wider Defence.

Headquarters: Hermitage until 2026, then Pirbright



STAFF CORPS

Role: **Capacity Building**
 Future Station: **Hermitage until 2026, then Pirbright**
 When: **Restructure by Aug 2022**



DEPLOYED
 INFORMATION
 ACTIVITIES

Role: **Deployed Information Activity**
 Future Station: **Hermitage until 2026, then Pirbright**
 When: **Restructure by Aug 2022**



STAND-OFF
 INFORMATION
 ACTIVITIES

Role: **Stand-off Information Activity**
 Future Station: **Hermitage until 2026, then Pirbright**
 When: **Restructure by Aug 2022**



6 MI BATTALION
 INTELLIGENCE
 CORPS

Role: **Military Intelligence**
 Future Station: **Pirbright (NB 2026)**
 When: **Unit to be converted from Reserve to Hybrid and restructure by Aug 2023**



THE HONOURABLE
 ARTILLERY COMPANY

Role: **STA Artillery (Reserve)**
 Future Station: **London**
 When: **Resubordinate in 2022**



FIELD ARMY TROOPS

Field Army Troops – will centrally command high-demand, low-volume capabilities. It will consist of 16 Air Assault BCT and the ISR, Medical and CEMA Effects Groups.

Headquarters - Andover



16 Air Assault
Brigade
Combat Team



Intelligence
Surveillance and
Reconnaissance
Group



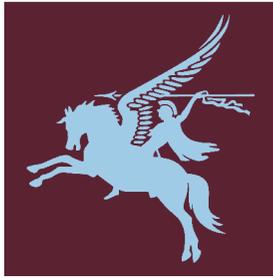
2nd Medical
Group



Cyber And
Electro Magnetic
Activities Effects
Group



Land Warfare
Centre



16 AIR ASSAULT BRIGADE COMBAT TEAM

A reinforced 16 Air Assault BCT is the major element of the Army's Global Response Force, held at very high readiness and capable of rapid, strategic force projection to respond to emerging crises; from humanitarian relief through to crisis response and warfighting. It is at the forefront of developing interoperability with the US Army's 82nd Airborne Division and the French Army's 11e Brigade Parachutiste.

Headquarters: Colchester



Role: **Airborne Infantry**
Future Station: **Colchester**
When: **Restructure by Jul 2024**

**2ND BATTALION
PARACHUTE
REGIMENT**



Role: **Airborne Infantry**
Future Station: **Colchester**
When: **Restructure by Jul 2024**

**3RD BATTALION
PARACHUTE
REGIMENT**



Role: **Airborne Infantry (Reserve)**
Future Station: **Leeds**
When: **Restructure by Sep 2023**

**4TH BATTALION
PARACHUTE
REGIMENT**



Role: **Air Assault Infantry**
Future Station: **Brunei to Folkstone in 2022**
When: **Restructure by Mar 2025**

**2ND BATTALION
ROYAL GURKHA
RIFLES**



Role: **Light Recce Strike Infantry**
Future Station: **Tern Hill to Edinburgh by 2027**
When: **Restructure by Feb 2023**

**1ST BATTALION
ROYAL IRISH
REGIMENT**



Role: **Airborne Close Support Artillery**
Future Station: **Colchester**
When: **Restructure by Jul 2023 (additional gun group)**

**7 PARA REGT
ROYAL HORSE
ARTILLERY**



Role: **Close Support Air Manoeuvre Engineers**
Future Station: **Woodbridge**
When: **Restructure by May 2023**

**23 PARA ENGR REGT
ROYAL ENGINEERS**



Role: **Air Assault Logistics**
Future Station: **Colchester**
When: **Additional Sqn by Dec 22 – Restructure complete by Mar 2025**

**13TH AA REGIMENT
THE ROYAL
LOGISTIC CORPS**



Role: **Air Manoeuvre Medical Regiment**
Future Station: **Colchester**
When: **Restructure by May 2023**

**16 MEDICAL REGT
ROYAL ARMY
MEDICAL CORPS**



Role: **Communication and Information Support**
Future Station: **Colchester**
When: **Restructure by Jul 2023**

**216 SIGNAL SQN
THE ROYAL CORPS
OF SIGNALS**



Role: **Pathfinders**
Future Station: **Colchester**
When: **No change**

PATHFINDERS



INTELLIGENCE SURVEILLANCE AND RECONNAISSANCE GROUP

The Intelligence, Surveillance and Reconnaissance Group will command the Army's miniature UAS, tactical UAS, counter-intelligence and reach back intelligence capabilities, the Specialist Group Military Intelligence and the Land Intelligence Fusion Centre. It will also command the Land Image Intelligence Company, a pool of experts who will deliver image analysis for all the Army's image collection platforms.



Role: **Miniature Un-crewed Aerial Systems**
Future Station: **Larkhill**
When: **Restructure by Jun 2023**

32 REGIMENT
ROYAL ARTILLERY



Role: **Tactical Un-crewed Aerial Systems**
Future Station: **Larkhill**
When: **Restructure by Jun 2023**

47 REGIMENT
ROYAL ARTILLERY



Role: **Intelligence Exploitation**
Future Station: **Upavon**
When: **Restructure to become hybrid unit by Oct 2023**

2 MI BATTALION
INTELLIGENCE
CORPS



Role: **Military Intelligence (Reserve)**
Future Station: **London**
When: **Restructure by Feb 2024**

3 MI BATTALION
INTELLIGENCE
CORPS



Role: **Military Intelligence (Reserve)**
Future Station: **Hermitage to Aldershot NB 2026**
When: **Restructure by Apr 2023**

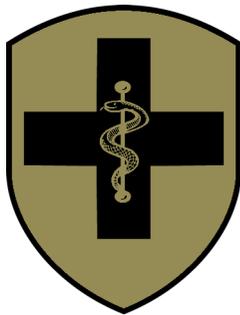
SPECIALIST GROUP
MILITARY
INTELLIGENCE



Role: **Land Intelligence Fusion Centre**
Future Station: **Hermitage to Andover in 2027**
When: **Restructure by Mar 2024**

LIFC

Command and Control Relationships are subject to Review



2ND MEDICAL GROUP

The 2nd Medical Group will generate field hospitals and task-organised medical support to the deployed force. It will be significantly reinforced by Army Reserve multi-role medical regiments and specialist medical capabilities for warfighting.

Headquarters: Strensall



22 MMR

Role: **Multi-Role Medical Regiment**
 Future Station: **Preston (2023) then Strensall (NB 2026)**
 When: **Restructure from 22 Fd Hosp by Aug 2023**



21 MMR

Role: **Multi-Role Medical Regiment**
 Future Station: **Strensall**
 When: **Restructure from 34 Fd Hosp by Aug 2023**



214 (NORTH EAST) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Newcastle / Sheffield**
 When: **Merge and restructure by Oct 2023**



206 (NORTH WEST) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Manchester / Liverpool**
 When: **Merge and restructure by Aug 2023**



215 (SCOTTISH) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Glasgow**
 When: **Merge and restructure by Sep 2023**



203 (WELSH) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Cardiff**
 When: **Restructure by Dec 2023**



210 (NORTH IRISH) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Belfast**
 When: **Merge and restructure by Sep 2023**



202 (MIDLANDS) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Birmingham**
 When: **Restructure by Aug 2023**



256 (LONDON & SOUTH EAST) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Walworth**
 When: **Restructure by Jan 2024**



254 (EAST OF ENGLAND) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Cambridge**
 When: **Restructure by Jan 2024**



243 (WESSEX) MMR

Role: **Multi-Role Medical Regiment (Reserve)**
 Future Station: **Keynsham**
 When: **Restructure by Dec 2023**



306 HOSPITAL SUPPORT REGIMENT

Role: **Hospital Support Regiment (Reserve)**
 Future Station: **Strensall**
 When: **Restructure by Jun 2023**



335 MEDICAL EVACUATION REGIMENT

Role: **Medical Evacuation (Reserve)**
 Future Station: **Strensall**
 When: **Restructure by Jul 2023**



MEDICAL OPS SUPPORT UNIT

Role: **Medical Ops Support Unit (Reserve)**
 Future Station: **Strensall**
 When: **Restructure by Aug 2023**



CYBER AND ELECTRO MAGNETIC ACTIVITIES EFFECTS GROUP

The Cyber and Electro Magnetic Activities (CEMA) Effects Group will command the Army's two Electronic Warfare and Signals Intelligence (EWSI) regiments, 14 and 21 Signals Regiments, and the cyber regiment, 13 Signals Regiment; delivering cutting edge technical capability to the point of need.

Headquarters: Andover



13 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: Cyber

Future Station: **Blandford to
Corsham NB 2028**

When: **Restructure by Dec
2023**



14 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: Electronic Warfare

Future Station: **Brawdy to
Innsworth NB 2028**

When: **Restructure by Mar
2024**



21 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: Electronic Warfare

Future Station: **Colerne to
Innsworth NB 2028**

When: **Re-role and
restructure by Feb 2024**



LAND WARFARE CENTRE



COLLECTIVE TRAINING GROUP

ARMY SCHOOLS

EXPERIMENTATION AND TRIALS GROUP



BATUS



CSTTG



1 RSME



2 TRAINING REGIMENT AAC



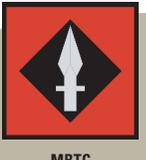
2ND BATTALION YORKSHIRE REGIMENT



RE TDU



BATUK



MRTC



3 RSME



14TH REGIMENT ROYAL ARTILLERY



ATDU



RA TDU



BATSUB

COMBAT READY TRAINING CENTRE



25 TRAINING REGIMENT RLC



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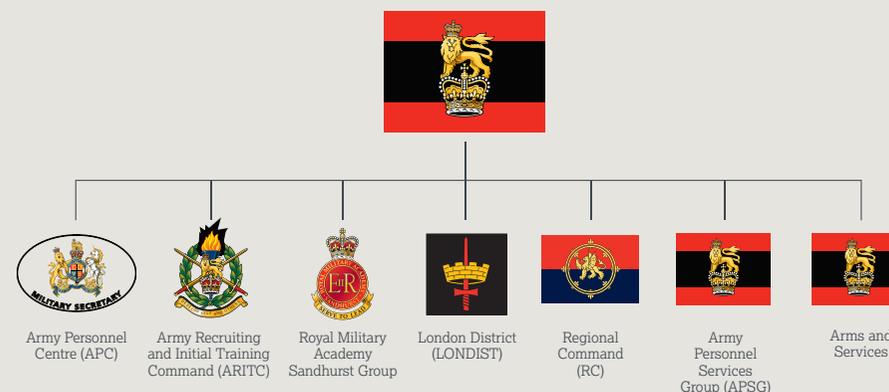
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HOME COMMAND

Home Command is the Army's supporting command and sustains the foundations of the Army's fighting power. It is the institutional backbone of the Army and underpins the Field Army through the delivery of community engagement, recruiting, basic training, education, support to cadets and veterans, and state ceremonial and public duties. The organisation provides the Army's personnel support, institutional support and the physical firm base – infrastructure. In addition, Commander Home Command – a 3-star General – is the Standing Joint Commander (United Kingdom), responsible for operations within the UK that protect our people at home.

Headquarters - Aldershot





ARMY RECRUITING AND INITIAL TRAINING COMMAND

The Army Recruiting and Initial Training Command (ARITC) is responsible for all recruiting, selection and basic training of soldiers and the recruitment and selection of officers (regular and reserve).

Headquarters: Upavon



Role: **Officer Selection**
Future Station: **Westbury**
When: **No change**

ARMY OFFICER
SELECTION BOARD

The Army Officer Selection Board (AOSB) assesses and selects regular, reserve and professionally qualified candidates of the right quality for subsequent officer training at the Royal Military Academy Sandhurst.



Role: **Recruit enlistment**
Future Station: **Upavon**
When: **No change**

RECRUITING
GROUP

The Army's Recruiting Group (RG) finds, screens, selects, prepares and loads to training soldier and officer candidates for the Army. The Recruit Partnering Project is an Army-led initiative for Defence through which we have operationalised the recruitment process, emphasising the Army's unique offer.



Role: **Infantry training**
Future Station: **Catterick**
When: **No change**

SCHOOL OF
INFANTRY

The School of Infantry (SCHINF) delivers basic training for infantry recruits in Catterick on behalf of ARITC and all initial and subsequent trade training for infantry soldiers and officers on behalf of LWC.



Role: **Basic training**
Future Station: **Pirbright**
When: **No change**

INITIAL TRAINING
GROUP

Initial Training Group (ITG) delivers basic training (Common Military Syllabus) for all non-infantry recruits at Pirbright, Winchester and Grantham with additional reserve training activities delivered by Army Training Units across the UK.

Under Future Soldier, a new British Army Soldier Academy will be established in Pirbright. The sites at Winchester and Grantham will be closed over the coming years.



Role: **Adventurous training**
Future Station: **Upavon**
When: **No change**

ADVENTUROUS
TRAINING GROUP

The Army Adventurous Training Group (Army) (ATG(A)) delivers over 100 different Adventure Training courses across 9 disciplines to primarily Army personnel. Adventure Training enhances the leadership and resilience of individuals and teams.



ROYAL MILITARY ACADEMY SANDHURST GROUP

RMAS Group delivers initial officer training to Regular and Reserve officers for the British Army and our international allies; student leadership training; instructor development for allies overseas; pre-employment training for Commanding Officers; and professional development for members of the General Staff (Colonel and above). It is also the home of the Centre for Army Leadership, whose role is to champion Army leadership excellence.

Headquarters: RMAS, Sandhurst



ROYAL MILITARY
ACADEMY
SANDHURST

The Royal Military Academy Sandhurst (RMAS) is where all officers in the British Army are trained to assume the responsibility of leading soldiers. Recognised as a world-leading leadership academy, Sandhurst delivers leadership development training across the globe.



UNIVERSITY
OFFICER TRAINING
CORPS

The University Officer Training Corps (UOTC) provides military training and leadership development for students; engages with academia on behalf of the Army and Defence; and supports inflow by nurturing students interested in a military career.



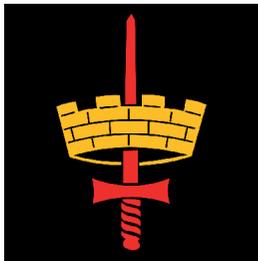
GENERAL STAFF
CENTRE

The General Staff Centre (GSC) is an Army centre of excellence delivering induction, instruction and mentoring for the General Staff cohort. It delivers courses for Commanding Officers, Colonels and Brigadiers, and runs the Army Generalship Programme.



CENTRE FOR ARMY
LEADERSHIP

The Centre for Army Leadership (CAL) exists to champion Army leadership excellence. It is the guardian of Army Leadership Doctrine and acts as the Army's leadership conscience, calibrating thinking across multiple sectors and, through the CAL Research Institute, ensuring conceptual rigour.



LONDON DISTRICT

HQ London District (LONDIST) is the 2-star HQ for all British Army units based within London and Greater London. It is responsible for all Regular and Reserve units, and cadet attachment. It also provides for London's ceremonial events in addition to supporting operational deployments overseas.

Headquarters: Horseguards, London

STATE CEREMONIAL AND PUBLIC DUTIES



HOUSEHOLD CAVALRY MOUNTED REGIMENT

Role: **Public Duties and State Ceremonial**
 Future Station: **Hyde Park Barracks**
 When: **No change**



KING'S TROOP ROYAL HORSE ARTILLERY

Role: **Public Duties and State Ceremonial**
 Future Station: **Woolwich**
 When: **No change**



1ST BATTALION WELSH GUARDS

Role: **Light Infantry**
 Future Station: **Windsor**
 When: **Public Duties on rotation. Restructure by Dec 2023**



LONDON REGIMENT

Role: **Infantry (Reserve)**
 Future Station: **Battersea**
 When: **Restructure by Feb 2024. Unit to be retitled 1ST Battalion London Guards**



PUBLIC DUTIES TEAMS

Role: **Public Duties and State Ceremonial**
 Future Station: **Wellington Barracks, London**
 When: **To be established by Aug 2022**



HOUSEHOLD DIVISION BANDS

Role: **Public Duties and State Ceremonial**
 Future Station: **Wellington Barracks, London**
 When: **No change**

REGIONAL BANDS



ROYAL REGIMENT OF SCOTLAND BAND



THE RIFLES BAND



GURKHAS BAND



PRINCE OF WALES BAND



CATTERICK BAND



TIDWORTH BAND



SANDHURST BAND



COLCHESTER BAND



REGIONAL COMMAND

Regional Command is the Army's 2-star HQ responsible for generating and operating the Firm Base for Army personnel and their dependents in the UK, Nepal, Brunei and Germany. It delivers Real Life Support to the Army, Defence Children Services, commands the Cadets and controls the stations and garrisons in the UK. It is responsible for engagement with the civilian community and acts as the proponent for UK Operations. Regional Command effects are delivered through seven Regional Points of Command (RPoC), and HQ LONDIST, that cover the breadth of the UK.

Headquarters - Aldershot

REGIONAL POINTS OF COMMAND

Regional Points of Command (RPoC) deliver Firm Base support to the Army, Engage with Society, Enable the Cadet Forces and Enable UK Resilience Operations. All current RPoC boundaries align to Police Force, Local Authority and LRF boundaries; these are Defence's UK Resilience partners.

Under Future Soldier the existing RPoCs will be refined to deliver a greater number of staff to be aligned to UK Resilience Operations and to allow deployable formations to focus on overseas tasks.

Headquarters London District will remain as the London RPOC in Horse Guards. It will also continue to command troops assigned to State Ceremonial and Public Duties.

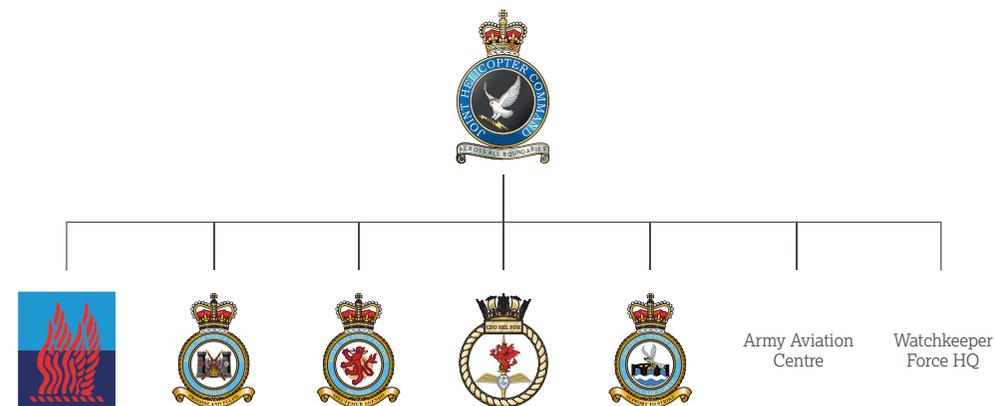
- RPOC South East will remain in Aldershot.
- RPOC South West will remain in Tidworth.
- RPOCs North West and North East will be combined to form a single RPOC North. Its exact location remains subject to further work.
- RPOCs East Midlands and West Midlands will be combined to form a single RPOC Centre. It will be based in Cottesmore with a Forward Node in the West Midlands.
- 51st Infantry Brigade and Headquarters Scotland will remain the RPOC for Scotland based in Edinburgh. Balaclava Company, 5th Battalion The Royal Regiment of Scotland will remain under command.
- 38 (Irish) Brigade will remain the RPOC for Northern Ireland based in Lisburn.
- 160th (Welsh) Brigade will remain the RPOC for Wales based in Brecon.



JOINT HELICOPTER COMMAND

Joint Helicopter Command (JHC) brings tri-service helicopters together under one command, providing lift, find and attack capabilities – this includes management of the Watchkeeper capability. The primary role of the JHC is to train, sustain, and assure, to deliver Battlefield Helicopters for Defence to support current operations, UK resilience, global contingency and for persistent engagement overseas.

Headquarters - Andover





1ST AVIATION BRIGADE COMBAT TEAM

1st Aviation Brigade Combat Team provides the Army with scalable and deployable command and control at readiness; optimised for warfighting and capable of coordinating, synchronising and sustaining aviation operations. It works alongside 16 Air Asslt BCT as part of the Army's Global Response Force (GRF).

Headquarters: Middle Wallop



1 REGIMENT
ARMY AIR CORPS

Role: **Aviation Reconnaissance**
Future Station: **Yeovilton**
When: **Restructure by Apr 2023**



3 REGIMENT
ARMY AIR CORPS

Role: **Attack Aviation**
Future Station: **Wattisham Flying Station**
When: **Restructure by Apr 2023**



4 REGIMENT
ARMY AIR CORPS

Role: **Attack Aviation**
Future Station: **Wattisham Flying Station**
When: **Restructure by Apr 2023**



5 REGIMENT
ARMY AIR CORPS

Role: **Aviation Reconnaissance**
Future Station: **Aldergrove Flying Station**
When: **Restructure by Mar 2024**



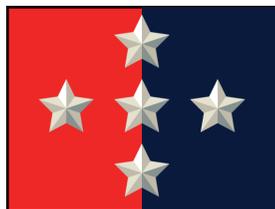
6 REGIMENT
ARMY AIR CORPS

Role: **Aviation Support Regiment (Reserve)**
Future Station: **Bury St Edmunds**
When: **Restructure by Jul 2023**



7 AS BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **Aviation Close Support**
Future Station: **Wattisham Flying Station**
When: **Restructure by Mar 2023**



1ST ROYAL MILITARY POLICE GROUP

PROVOST MARSHAL (ARMY)

Provost Marshal (Army) exists to police the force, which includes activities concerned with investigations, custodial matters and security in the UK. Activity is supported by RMP Units, specialist organisations (Special Investigations Branch and Specialist Operations Regiment), as well as the MPS for custodial matters and the MPGS for establishment security.

Headquarters: Andover



Role: Military Police
Future Station: Catterick
When: Restructure by Mar 2025

1 REGIMENT
 ROYAL MILITARY
 POLICE



Role: Military Police
Future Station: Bulford
When: Restructure by Mar 2025

3 REGIMENT
 ROYAL MILITARY
 POLICE



Role: Special Investigations Branch
Future Station: Bulford
When: Restructure by Mar 2025

SPECIAL
 INVESTIGATION
 BRANCH



Role: Specialist Operations
Future Station: Southwick Park
When: Restructure by Mar 2023

SPECIAL
 OPERATIONS UNIT



Role: Military Police
Future Station: Colchester
When: Restructure by Mar 2025

MILITARY PROVOST
 STAFF CORPS

The 1st Royal Military Police Group provide police support to the force at an operational level, usually overseas, and includes operational detention, and support to security and stability policing. This is supported by the RMP and MPS. The Brigade sits under the tactical command of 3 (UK) Division.

Headquarters: Andover

ARMY UNITS
IN OTHER PARTS OF DEFENCE

NAVY COMMAND
**3 COMMANDO
BRIGADE**



29 CDO REGIMENT
ROYAL ARTILLERY

Role: **Commando Artillery**
Future Station: **Plymouth**
When: **Restructure by May 2024**



24 CDO REGIMENT
ROYAL ENGINEERS

Role: **Commando Engineers**
Future Station: **Chivenor**
When: **Restructure by May 2024**

AIR COMMAND
22 GROUP



8 TRG BATTALION
ROYAL ELECTRICAL &
MECHANICAL ENGINEERS

Role: **REME Training Battalion**
Future Station: **Lyneham**
When: **Restructure by May 2024**



11 SIGNAL REGT
THE ROYAL CORPS
OF SIGNALS

Role: **Defence School of
Communications and
Information Systems**
Future Station: **Blandford**
When: **Restructure by May 2024**

UK STRATEGIC COMMAND
**DEFENCE
INTELLIGENCE**



42 REGIMENT (GEO)
ROYAL ENGINEERS

Role: **Geographical Support**
Future Station: **Wyton**
When: **Restructure by May 2024**

UK STRATEGIC COMMAND
**DIRECTOR
OVERSEAS BASING**



ROYAL GIBRALTAR
REGIMENT

Role: **Light Infantry**
Future Station: **Gibraltar**
When: **No change**

